SAMPLE SYLLABUS

BASICS KNOWLEDGE AND PRACTICAL SKILLS TO SUPPORT SMALL AND MICRO BUSINESSES



The purposes of this session

The main targets of this course are; government officers, NGO or donor staff, and consultants who need to support the growth of small & medium sized business operations in the context of developing countries. The course brings the attentions of the course participants especially to cash generation, cash—flow (its timely management), and other crucial aspects to run a business. The elements of the course were strategically selected for the target participants, since "running a business" requires different perspectives than those acquired through their regular task flow i.e. budget acquisition, correct expenditure for tax accountability purposes etc.

The purposes of this session, thus,

- 1) To acquire/review the knowledge on business operation basics
- 2)To polish practical skills to be able to provide timely and appropriate advices to the supporting groups.
- B/S, P/L (Judgment of the status of on-going business)
- 2 Break-Even-Point (Judgment of the profitability)
- 3 Cash-flow ("Flow" is key to run your business)
- NPV (Judgment for the investment)

Curriculum

Time flow (sample)	Contents	Methods
9:30-9:45	Course orientation	Lecture
9:45-12:30	(1) Fundamental business knowledge B/S, P/L How to advice out of	Lecture & exercises [Exercise 1]B/S, P/L
	(2) Profitability Break-Even Point Is my business profitable? Or not If not, what to do?	[Exercise 2]Sonko's retail shop
13:30—17:00	(3) Cash Flow statement of cash receipts and disbursement (4) Cash Planning	Lecture & exercises 【Exercise 3】 Fatou's Mango Jam business
	(5) Judgment on investment: Net Present Value	【Exercise 4】Jerome's Taxi business

Case sample Is her business profitable?

Your advisee 1: Ms. Fatou, who wishes to start mango jam business



This locality is very famous for mango. During August and September, too many mango here! We cannot even finish eating nor selling.

So I would like to produce mango jam (100 bottles).

I can purchase glass bottles when the ship from South Africa comes to this town around March. I should also buy sugar and mango. I also have to buy big pan, and stove burner (50,000AF). The bottle costs 300AF per bottle. Mango(300 AF/bottle), sugar (100AF), Gass (100AF/bottle), respectively.

If I sell 1,000AF per bottle, I can make profit.

I am planning to produce and sell 100 bottles this year. I have my own savings of 10,000 AF. So I am going to ask loan of 80,000AF from a bank to purchase pan and stove burner.

Selling price? Imported mango jam is sold with the price of 2,500 AF. Domestic mango jam costs1,500 AF. I am planning to sell with the price of 1,000 AF.

Is his business profitable?

Your advisee 1: Mr. Jerome who wish to start taxi business



I found nice second-hand car with the price of AF 2,000,000.

I am planning to employ a taxi driver (with his salary of AF20,000/month). Gasoline cost would be AF50,000.

There will be tourist needs for airport pickup, so I assume we can reach the sales of AF140,000 per month.

As a first investment to purchase this used car, I wish to borrow 2,000,000 AF from bank.